Sedona Lodging Sector Compensation Report A Report by the YC Regional Economic Development Center



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### Occupation Summary for Lodging Staff - Sedona

| 2,654                       | 24.5%                | \$10.59/hr             |
|-----------------------------|----------------------|------------------------|
| Jobs (2015)                 | % Change (2010-2015) | Median Hourly Earnings |
| 131% above National average | Nation: 9.7%         | Nation: \$12.80/hr     |

### Occupation Summary for Lodging Staff -Yavapai County

| 11,494                     | 17.4%                | \$11.08/hr             |
|----------------------------|----------------------|------------------------|
| Jobs (2015)                | % Change (2010-2015) | Median Hourly Earnings |
| 28% above National average | Nation: 9.7%         | Nation: \$12.80/hr     |

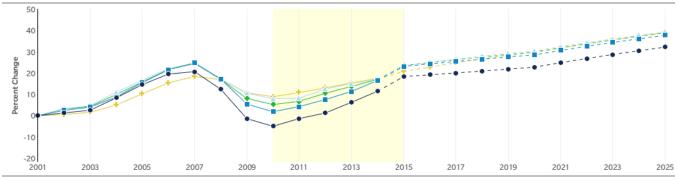
### Occupation Summary for Lodging Staff - Coconino County

| 14,155                     | 12.7%                | \$11.34/hr             |
|----------------------------|----------------------|------------------------|
| Jobs (2015)                | % Change (2010-2015) | Median Hourly Earnings |
| 61% above National average | Nation: 9.7%         | Nation: \$12.80/hr     |

### Occupation Summary for Lodging Staff - Arizona State

| 387,526                   | 10.8%                | \$12.84/hr             |
|---------------------------|----------------------|------------------------|
| Jobs (2015)               | % Change (2010-2015) | Median Hourly Earnings |
| 4% above National average | Nation: 9.7%         | Nation: \$12.80/hr     |

### **Regional Trends**



|   | Region               | 2010 Jobs | 2015 Jobs | Change | % Change |
|---|----------------------|-----------|-----------|--------|----------|
| • | Region               | 2,131     | 2,654     | 523    | 24.5%    |
| • | Greater Verde Valley | 3,977     | 4,807     | 830    | 20.9%    |
| • | QuadCityArea         | 5,426     | 6,205     | 779    | 14.4%    |
| • | Yavapai County, AZ   | 9,793     | 11,494    | 1,701  | 17.4%    |
| • | Arizona              | 349,671   | 387,526   | 37,855 | 10.8%    |



# Sedona Lodging Sector Percentile Earnings

| \$9.55/hr   | •              | \$1     | 10.59/hr        | \$12.36/hr             |     |
|---|----------------|---------|-----------------|------------------------|-----|
| 25th Per  | centile Earnin | gs M    | ledian Earnings | 75th Percentile Earnin | lgs |
| \$17<br>\$16<br>\$15<br>\$14<br>\$13<br>\$12<br>\$11<br>\$11<br>\$10<br>\$10<br>\$9 |                |         |                 |                        | -   |
| \$8   | Pct. 10        | Pct. 25 | Median          | Pct. 75 Pct. 90        |     |

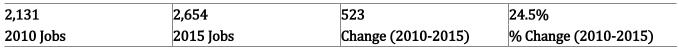
| Occupation  | 25th Percentile Earning | s Median Earnings | 75th Percentile Earnings |
|---|-------------------------|-------------------|--------------------------|
| Sales Managers (11-2022)  | \$24.29                 | \$27.69           | \$71.92                  |
| Food Service Managers (11-<br>9051)   | \$16.49                 | \$18.13           | \$24.29                  |
| Lodging Managers (11-9081)  | \$20.78                 | \$23.33           | \$30.58                  |
| Security Guards (33-9032)   | \$10.15                 | \$11.99           | \$15.04                  |
| Chefs and Head Cooks (35-1011)  | ) \$14.72               | \$17.93           | \$22.94                  |
| First-Line Supervisors of Food<br>Preparation and Serving<br>Workers (35-1012)  | \$11.26                 | \$15.02           | \$20.67                  |
| Cooks, Institution and Cafeteria<br>(35-2012)                                   | \$8.97                  | \$10.31           | \$11.65                  |
| Cooks, Restaurant (35-2014)   | \$10.04                 | \$10.89           | \$11.76                  |
| Cooks, Short Order (35-2015)  | \$9.31                  | \$10.40           | \$11.75                  |
| Food Preparation Workers (35-2021)  | \$8.72                  | \$9.69            | \$10.87                  |
| Bartenders (35-3011)  | \$8.39                  | \$8.87            | \$9.52                   |
| Counter Attendants, Cafeteria,<br>Food Concession, and Coffee<br>Shop (35-3022) | \$8.31                  | \$8.91            | \$10.15                  |
| Waiters and Waitresses (35-<br>3031)  | \$8.41                  | \$8.92            | \$9.63                   |
| Food Servers, Nonrestaurant<br>(35-3041)  | \$8.31                  | \$8.83            | \$9.82                   |
| Dining Room and Cafeteria<br>Attendants and Bartender<br>Helpers (35-9011)      | \$8.35                  | \$8.79            | \$9.24                   |
| Dishwashers (35-9021)   | \$8.36                  | \$8.81            | \$9.28                   |
|   |                         |                   |                          |

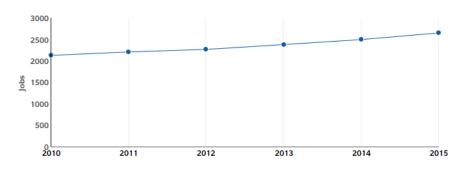


| Occupation  | 25th Percentile Ea | rnings Median Earnings | 75th Percentile Earnings |
|---|--------------------|------------------------|--------------------------|
| Hosts and Hostesses, Restaurant<br>Lounge, and Coffee Shop (35-<br>9031)            | ,<br>\$8.34        | \$8.77                 | \$9.20                   |
| First-Line Supervisors of<br>Housekeeping and Janitorial<br>Workers (37-1011)       | \$11.46            | \$13.18                | \$15.44                  |
| Maids and Housekeeping<br>Cleaners (37-2012)  | \$8.59             | \$9.29                 | \$10.63                  |
| Baggage Porters and Bellhops (39-6011)  | \$9.42             | \$10.34                | \$11.88                  |
| Concierges (39-6012)  | \$11.51            | \$14.07                | \$16.46                  |
| Cashiers (41-2011)  | \$8.46             | \$8.97                 | \$9.61                   |
| First-Line Supervisors of Office<br>and Administrative Support<br>Workers (43-1011) | \$14.64            | \$18.99                | \$25.49                  |
| Bookkeeping, Accounting, and<br>Auditing Clerks (43-3031)                           | \$14.32            | \$16.72                | \$19.18                  |
| Hotel, Motel, and Resort Desk<br>Clerks (43-4081)                                   | \$8.61             | \$9.28                 | \$10.58                  |
| Reservation and Transportation<br>Ticket Agents and Travel Clerks<br>(43-4181)      | \$12.32            | \$16.16                | \$21.31                  |
| Bakers (51-3011)  | \$9.70             | \$12.25                | \$13.44                  |
| Transportation Attendants,<br>Except Flight Attendants (53-<br>6061)                | \$9.39             | \$10.94                | \$13.24                  |



## Sedona Lodging Sector Job Growth





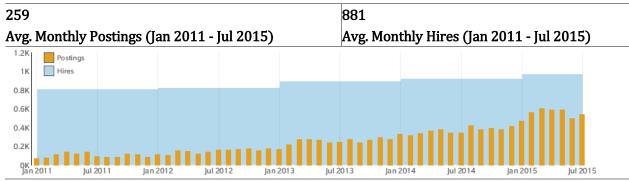
| Occupation  | 2010 Jobs | 2015 Jobs | Change | % Change |
|---|-----------|-----------|--------|----------|
| Sales Managers (11-2022)  | 12        | 13        | 1      | 8%       |
| Food Service Managers (1199051)   | 21        | 20        | -1     | -5%      |
| Lodging Managers (11-<br>9081)  | 27        | 34        | 7      | 26%      |
| Security Guards (33-9032)   | 25        | 27        | 2      | 8%       |
| Chefs and Head Cooks (35-1011)  | 13        | 15        | 2      | 15%      |
| First-Line Supervisors of<br>Food Preparation and<br>Serving Workers (35-1012)  | 78        | 104       | 26     | 33%      |
| Cooks, Institution and<br>Cafeteria (35-2012)                                   | 16        | 22        | 6      | 38%      |
| Cooks, Restaurant (35-<br>2014)   | 162       | 200       | 38     | 23%      |
| Cooks, Short Order (35-<br>2015)  | 9         | 10        | 1      | 11%      |
| Food Preparation Workers (35-2021)  | 33        | 37        | 4      | 12%      |
| Bartenders (35-3011)  | 70        | 86        | 16     | 23%      |
| Counter Attendants,<br>Cafeteria, Food Concession,<br>and Coffee Shop (35-3022) | 14        | 17        | 3      | 21%      |
| Waiters and Waitresses (35-3031)  | 360       | 430       | 70     | 19%      |
| Food Servers,<br>Nonrestaurant (35-3041)  | 15        | 20        | 5      | 33%      |



| Occupation  | 2010 Jobs | 2015 Jobs | Change | % Change |
|---|-----------|-----------|--------|----------|
| Dining Room and Cafeteria<br>Attendants and Bartender<br>Helpers (35-9011)          | 59        | 72        | 13     | 22%      |
| Dishwashers (35-9021)   | 104       | 129       | 25     | 24%      |
| Hosts and Hostesses,<br>Restaurant, Lounge, and<br>Coffee Shop (35-9031)            | 67        | 80        | 13     | 19%      |
| First-Line Supervisors of<br>Housekeeping and Janitoria<br>Workers (37-1011)        | 126       | 31        | 5      | 19%      |
| Maids and Housekeeping<br>Cleaners (37-2012)  | 327       | 450       | 123    | 38%      |
| Baggage Porters and<br>Bellhops (39-6011)   | 6         | 7         | 1      | 17%      |
| Concierges (39-6012)  | 5         | 7         | 2      | 40%      |
| Cashiers (41-2011)  | 251       | 271       | 20     | 8%       |
| First-Line Supervisors of<br>Office and Administrative<br>Support Workers (43-1011) | 83<br>)   | 91        | 8      | 10%      |
| Bookkeeping, Accounting,<br>and Auditing Clerks (43-<br>3031)                       | 85        | 92        | 7      | 8%       |
| Hotel, Motel, and Resort<br>Desk Clerks (43-4081)                                   | 237       | 365       | 128    | 54%      |
| Reservation and<br>Transportation Ticket<br>Agents and Travel Clerks<br>(43-4181)   | 19        | 13        | -6     | -32%     |
| Bakers (51-3011)  | 8         | 13        | 5      | 63%      |
| Transportation Attendants,<br>Except Flight Attendants<br>(53-6061)                 | 1         | 2         | 1      | 100%     |
|   |           |           |        |          |



### Postings vs. Hires



| Occupation   | Avg Monthly Postings (Jan 2011 -<br>Jul 2015) | Avg Monthly Hires (Jan 2011 - Jul<br>2015) |
|--|---|--|
| First-Line Supervisors of Food<br>Preparation and Serving Workers      | 45  | 53   |
| Cashiers   | 41  | 143  |
| First-Line Supervisors of Office and<br>Administrative Support Workers | l <sub>28</sub>                               | 36   |
| Food Service Managers  | 24  | 8  |
| Maids and Housekeeping Cleaners  | 20  | 80   |
| Hotel, Motel, and Resort Desk<br>Clerks                                | 12  | 42   |
| Waiters and Waitresses   | 10  | 159  |
| Sales Managers   | 9   | 5  |
| Cooks, Restaurant  | 8   | 72   |
| Security Guards  | 8   | 13   |
| Food Preparation Workers   | 7   | 17   |
| Hosts and Hostesses, Restaurant,<br>Lounge, and Coffee Shop            | 5   | 30   |
| Dining Room and Cafeteria<br>Attendants and Bartender Helpers          | 5   | 24   |
| Dishwashers  | 5   | 50   |
| First-Line Supervisors of<br>Housekeeping and Janitorial<br>Workers    | 4   | 8  |
| Counter Attendants, Cafeteria, Food<br>Concession, and Coffee Shop     | <sup>1</sup> 4                                | 9  |
| Cooks, Institution and Cafeteria                                       | 4   | 16   |
| Bartenders   | 3   | 42   |
| Chefs and Head Cooks   | 3   | 5  |



| Occupation  | Avg Monthly Postings (Jan 2011 -<br>Jul 2015) | Avg Monthly Hires (Jan 2011 - Jul<br>2015) |
|---|---|--|
| Bookkeeping, Accounting, and<br>Auditing Clerks                   | 3   | 45   |
| Lodging Managers  | 3   | 4  |
| Food Servers, Nonrestaurant                                       | 3   | 7  |
| Baggage Porters and Bellhops                                      | 3   | 1  |
| Concierges  | 2   | 1  |
| Bakers  | 1   | 5  |
| Cooks, Short Order  | 0   | 5  |
| Reservation and Transportation<br>Ticket Agents and Travel Clerks | 0   | 2  |
| Transportation Attendants, Except<br>Flight Attendants            | 0   | 0  |



| Lodging Industry Supply Chain Needs   | Amount      | In-Region | Out of Region |
|---|-------------|-----------|---------------|
| Management of Companies and Enterprises   | \$6,152,547 | 0.5%      | 99.5%         |
| Professional, Scientific, and Technical Services  | \$5,178,000 | 10.3%     | 89.7%         |
| Real Estate   | \$3,904,630 | 21.0%     | 79.0%         |
| Food Manufacturing  | \$3,851,789 | 0.2%      | 99.8%         |
| Administrative and Support Services   | \$2,808,315 | 17.9%     | 82.1%         |
| Securities, Commodity Contracts, and Other Financial Investments and Related Activities | \$1,231,934 | 11.4%     | 88.6%         |
| Utilities   | \$1,157,107 | 0.4%      | 99.6%         |
| Insurance Carriers and Related Activities   | \$1,076,343 | 2.7%      | 97.3%         |
| Paper Manufacturing   | \$1,058,449 | 8.0%      | 92.0%         |
| Food Services and Drinking Places   | \$1,035,348 | 34.1%     | 65.9%         |
| Beverage and Tobacco Product Manufacturing  | \$1,010,872 | 11.3%     | 88.7%         |
| Credit Intermediation and Related Activities  | \$990,372   | 7.0%      | 93.0%         |
| Merchant Wholesalers, Durable Goods   | \$768,782   | 9.1%      | 90.9%         |
| Petroleum and Coal Products Manufacturing   | \$719,978   | 0.0%      | 100.0%        |
| Lessors of Nonfinancial Intangible Assets (except Copyrighted Works)                    | \$689,664   | 12.0%     | 88.0%         |
| Federal Government  | \$577,183   | 20.0%     | 80.0%         |
| Telecommunications  | \$508,366   | 10.1%     | 89.9%         |
| Broadcasting (except Internet)  | \$507,283   | 13.9%     | 86.1%         |
| Merchant Wholesalers, Nondurable Goods  | \$480,980   | 11.3%     | 88.7%         |
| Waste Management and Remediation Services   | \$467,382   | 20.6%     | 79.4%         |
| Printing and Related Support Activities   | \$452,830   | 3.9%      | 96.1%         |
| Repair and Maintenance  | \$421,101   | 26.8%     | 73.2%         |
| Fabricated Metal Product Manufacturing  | \$403,345   | 20.2%     | 79.8%         |
| Other Information Services  | \$398,270   | 3.0%      | 97.0%         |
| Truck Transportation  | \$336,240   | 9.4%      | 90.6%         |
| Wholesale Electronic Markets and Agents and Brokers                                     | \$312,360   | 3.4%      | 96.6%         |
| Personal and Laundry Services   | \$304,663   | 17.5%     | 82.5%         |
| Performing Arts, Spectator Sports, and Related Industries                               | \$295,701   | 18.3%     | 81.7%         |
| Specialty Trade Contractors   | \$289,793   | 22.9%     | 77.1%         |
| Accommodation   | \$266,853   | 33.0%     | 67.0%         |
| Warehousing and Storage   | \$247,668   | 1.8%      | 98.2%         |
| Publishing Industries (except Internet)   | \$242,224   | 32.8%     | 67.2%         |
| Wood Product Manufacturing  | \$223,354   | 8.5%      | 91.5%         |
| Chemical Manufacturing  | \$218,218   | 1.2%      | 98.8%         |
| Computer and Electronic Product Manufacturing   | \$201,144   | 0.2%      | 99.8%         |
| General Merchandise Stores  | \$169,443   | 50.1%     | 49.9%         |
| Rental and Leasing Services   | \$168,013   | 23.1%     | 76.9%         |
| Miscellaneous Manufacturing   | \$152,681   | 2.1%      | 97.9%         |
| Air Transportation  | \$147,220   | 0.5%      | 99.5%         |
| Transportation Equipment Manufacturing  | \$137,778   | 3.9%      | 96.1%         |
| Amusement, Gambling, and Recreation Industries  | \$127,439   | 19.0%     | 81.0%         |
| Health and Personal Care Stores   | \$126,587   | 22.2%     | 77.8%         |
| Building Material and Garden Equipment and Supplies Dealers                             | \$121,620   | 45.7%     | 54.3%         |
| Nonstore Retailers  | \$120,168   | 13.5%     | 86.5%         |
| Construction of Buildings   | \$119,274   | 26.5%     | 73.5%         |
| Textile Product Mills   | \$116,507   | 1.3%      | 98.7%         |



| Rail Transportation  | \$114,259 | 14.0% | 86.0%  |
|--|-----------|-------|--------|
| Educational Services   | \$108,961 | 36.9% | 63.1%  |
| Motor Vehicle and Parts Dealers  | \$108,145 | 30.1% | 69.9%  |
| Food and Beverage Stores   | \$107,960 | 49.9% | 50.1%  |
| Miscellaneous Store Retailers  | \$104,497 | 49.2% | 50.8%  |
| Electrical Equipment, Appliance, and Component Manufacturing           | \$102,601 | 0.1%  | 99.9%  |
| Clothing and Clothing Accessories Stores                               | \$101,785 | 30.1% | 69.9%  |
| Plastics and Rubber Products Manufacturing                             | \$84,372  | 1.0%  | 99.0%  |
| Heavy and Civil Engineering Construction                               | \$75,438  | 32.4% | 67.6%  |
| Electronics and Appliance Stores                                       | \$68,446  | 17.1% | 82.9%  |
| Motion Picture and Sound Recording Industries                          | \$67,220  | 6.2%  | 93.8%  |
| Machinery Manufacturing  | \$67,165  | 0.7%  | 99.3%  |
| Fishing, Hunting and Trapping  | \$65,470  | 26.3% | 73.7%  |
| Support Activities for Transportation                                  | \$56,280  | 13.8% | 86.2%  |
| Gasoline Stations  | \$54,820  | 20.8% | 79.2%  |
| Furniture and Home Furnishings Stores                                  | \$48,342  | 25.2% | 74.8%  |
| Transit and Ground Passenger Transportation                            | \$45,567  | 10.7% | 89.3%  |
| Sporting Goods, Hobby, Musical Instrument, and Book Stores             | \$45,297  | 53.3% | 46.7%  |
| Mining (except Oil and Gas)  | \$43,334  | 47.5% | 52.5%  |
| Oil and Gas Extraction   | \$42,314  | 4.8%  | 95.2%  |
| Couriers and Messengers  | \$41,875  | 36.5% | 63.5%  |
| Data Processing, Hosting, and Related Services                         | \$37,120  | 1.6%  | 98.4%  |
| Religious, Grantmaking, Civic, Professional, and Similar Organizations | \$36,122  | 24.4% | 75.6%  |
| Textile Mills  | \$35,657  | 0.0%  | 100.0% |
| Nonmetallic Mineral Product Manufacturing                              | \$34,776  | 5.1%  | 94.9%  |
| Hospitals  | \$31,025  | 34.7% | 65.3%  |
| Primary Metal Manufacturing  | \$23,988  | 5.9%  | 94.1%  |
| Ambulatory Health Care Services  | \$23,463  | 30.3% | 69.7%  |
| Water Transportation   | \$21,168  | 0.9%  | 99.1%  |
| Animal Production and Aquaculture                                      | \$16,304  | 5.4%  | 94.6%  |
| Crop Production  | \$10,091  | 5.6%  | 94.4%  |
| Furniture and Related Product Manufacturing                            | \$5,922   | 5.9%  | 94.1%  |
| Monetary Authorities-Central Bank                                      | \$3,800   | 0.0%  | 100.0% |
| Pipeline Transportation  | \$3,690   | 0.0%  | 100.0% |
| Support Activities for Mining  | \$3,443   | 4.6%  | 95.4%  |
| Scenic and Sightseeing Transportation                                  | \$2,318   | 43.2% | 56.8%  |
| Apparel Manufacturing  | \$2,200   | 0.8%  | 99.2%  |
| Postal Service   | \$1,317   | 96.5% | 3.5%   |
| Nursing and Residential Care Facilities                                | \$1,277   | 43.9% | 56.1%  |
| Museums, Historical Sites, and Similar Institutions                    | \$509     | 4.9%  | 95.1%  |
| Social Assistance  | \$382     | 25.7% | 74.3%  |
| Leather and Allied Product Manufacturing                               | \$238     | 12.4% | 87.6%  |
| Funds, Trusts, and Other Financial Vehicles                            | \$19      | 0.9%  | 99.1%  |
| Forestry and Logging   | \$4       | 19.0% | 81.0%  |



# Yavapai County Percentile Earnings

| \$9.86/h                              | 9.86/hr \$11.08/hr<br>Sth Percentile Earnings Median Earnings |         |                 | \$13.16/hr<br>75th Percentile Earnings |         |         |
|---------------------------------------|---|---------|-----------------|--|---------|---------|
| 25th Per                              |   |         | Median Earnings |  |         |         |
| \$18                                  |   |         |                 | -                                      |         |         |
| \$17                                  |   |         |                 |  |         |         |
| \$16                                  |   |         |                 |  |         | •       |
| ဦး \$15                               |   |         |                 |  |         |         |
| Hourly Earnings<br>14<br>\$13<br>\$13 |   |         |                 |  |         |         |
| <mark>ይ</mark> \$13                   |   |         |                 |  | •       |         |
| <b>P</b> \$12                         |   |         |                 |  |         |         |
| \$11                                  |   |         | •               |  |         |         |
| \$10                                  |   | •       |                 |  |         |         |
| \$9                                   | Pct. 10   | Pct. 25 | Medi            | an Po                                  | t. 75 I | Pct. 90 |

| Occupation  | 25th Percentile Earning | s Median Earnings | 75th Percentile Earnings |
|---|-------------------------|-------------------|--------------------------|
| Sales Managers (11-2022)  | \$25.11                 | \$28.23           | \$80.54                  |
| Food Service Managers (11-<br>9051)   | \$15.11                 | \$16.56           | \$21.97                  |
| Lodging Managers (11-9081)  | \$20.80                 | \$23.33           | \$30.56                  |
| Security Guards (33-9032)   | \$10.13                 | \$11.95           | \$15.03                  |
| Chefs and Head Cooks (35-1011)  | ) \$14.37               | \$17.38           | \$21.97                  |
| First-Line Supervisors of Food<br>Preparation and Serving<br>Workers (35-1012)  | \$11.27                 | \$15.00           | \$20.61                  |
| Cooks, Institution and Cafeteria (35-2012)                                      | \$8.94                  | \$10.27           | \$11.59                  |
| Cooks, Restaurant (35-2014)   | \$10.05                 | \$10.88           | \$11.72                  |
| Cooks, Short Order (35-2015)  | \$9.29                  | \$10.38           | \$11.72                  |
| Food Preparation Workers (35-2021)  | \$8.74                  | \$9.72            | \$10.90                  |
| Bartenders (35-3011)  | \$8.40                  | \$8.88            | \$9.37                   |
| Counter Attendants, Cafeteria,<br>Food Concession, and Coffee<br>Shop (35-3022) | \$8.30                  | \$8.90            | \$10.15                  |
| Waiters and Waitresses (35-<br>3031)  | \$8.40                  | \$8.90            | \$9.49                   |
| Food Servers, Nonrestaurant<br>(35-3041)  | \$8.29                  | \$8.80            | \$9.72                   |
| Dining Room and Cafeteria<br>Attendants and Bartender<br>Helpers (35-9011)      | \$8.35                  | \$8.79            | \$9.24                   |
| Dishwashers (35-9021)   | \$8.36                  | \$8.81            | \$9.27                   |
|   |                         |                   |                          |



| Occupation  | 25th Percentile E | 75th Percentile Earnings |         |
|---|-------------------|--------------------------|---------|
| Hosts and Hostesses, Restaurant<br>Lounge, and Coffee Shop (35-<br>9031)            | ,<br>\$8.34       | \$8.76                   | \$9.19  |
| First-Line Supervisors of<br>Housekeeping and Janitorial<br>Workers (37-1011)       | \$11.43           | \$13.12                  | \$15.31 |
| Maids and Housekeeping<br>Cleaners (37-2012)  | \$8.64            | \$9.32                   | \$10.53 |
| Baggage Porters and Bellhops (39-6011)  | \$9.47            | \$10.41                  | \$11.98 |
| Concierges (39-6012)  | \$11.56           | \$14.12                  | \$16.50 |
| Cashiers (41-2011)  | \$8.45            | \$8.97                   | \$9.60  |
| First-Line Supervisors of Office<br>and Administrative Support<br>Workers (43-1011) | \$14.54           | \$18.91                  | \$25.48 |
| Bookkeeping, Accounting, and<br>Auditing Clerks (43-3031)                           | \$14.41           | \$16.77                  | \$19.19 |
| Hotel, Motel, and Resort Desk<br>Clerks (43-4081)                                   | \$8.61            | \$9.28                   | \$10.58 |
| Reservation and Transportation<br>Ticket Agents and Travel Clerks<br>(43-4181)      | \$12.26           | \$16.24                  | \$21.50 |
| Bakers (51-3011)  | \$9.57            | \$12.35                  | \$13.56 |
| Transportation Attendants,<br>Except Flight Attendants (53-<br>6061)                | \$9.42            | \$10.95                  | \$13.08 |



# **Coconino County Percentile Earnings**

| <b>\$9.80/</b> ł                      |         |         | \$11.34/hr      | \$14.66/hr               |
|---------------------------------------|---------|---------|-----------------|--------------------------|
| 25th Pe                               |         |         | Median Earnings | 75th Percentile Earnings |
| \$20                                  |         |         |                 |                          |
| \$18                                  |         |         |                 | •                        |
| <b>b</b> \$16                         |         |         |                 |                          |
| Hourly Earnings<br>14<br>\$15<br>\$15 |         |         |                 | •                        |
| JNO \$12                              |         |         | •               |                          |
| \$10                                  |         | •       |                 |                          |
| \$8                                   | Pct. 10 | Pct. 25 | Median          | Pct. 75 Pct. 90          |

| Occupation  | 25th Percentile Earning | 75th Percentile Earnings |         |
|---|-------------------------|--------------------------|---------|
| Sales Managers (11-2022)  | \$26.66                 | \$37.77                  | \$52.17 |
| Food Service Managers (11-<br>9051)   | \$18.87                 | \$22.26                  | \$26.27 |
| Lodging Managers (11-9081)  | \$18.99                 | \$23.89                  | \$34.80 |
| Security Guards (33-9032)   | \$9.09                  | \$11.46                  | \$14.12 |
| Chefs and Head Cooks (35-1011)  | ) \$15.49               | \$20.95                  | \$32.38 |
| First-Line Supervisors of Food<br>Preparation and Serving<br>Workers (35-1012)  | \$10.51                 | \$13.60                  | \$20.62 |
| Cooks, Institution and Cafeteria (35-2012)                                      | \$13.10                 | \$15.52                  | \$18.64 |
| Cooks, Restaurant (35-2014)   | \$9.00                  | \$10.76                  | \$13.03 |
| Cooks, Short Order (35-2015)  | \$9.55                  | \$10.82                  | \$12.57 |
| Food Preparation Workers (35-2021)  | \$7.99                  | \$8.64                   | \$9.82  |
| Bartenders (35-3011)  | \$8.49                  | \$9.10                   | \$14.82 |
| Counter Attendants, Cafeteria,<br>Food Concession, and Coffee<br>Shop (35-3022) | \$8.48                  | \$9.06                   | \$10.21 |
| Waiters and Waitresses (35-<br>3031)  | \$8.67                  | \$9.61                   | \$15.16 |
| Food Servers, Nonrestaurant<br>(35-3041)  | \$9.03                  | \$9.65                   | \$13.12 |
| Dining Room and Cafeteria<br>Attendants and Bartender<br>Helpers (35-9011)      | \$8.33                  | \$8.75                   | \$9.18  |
| Dishwashers (35-9021)   | \$8.48                  | \$9.06                   | \$10.08 |
|   |                         |                          |         |



| Occupation  | 25th Percentile Earning | 75th Percentile Earnings |         |
|---|-------------------------|--------------------------|---------|
| Hosts and Hostesses, Restaurant<br>Lounge, and Coffee Shop (35-<br>9031)            | ,<br>\$8.45             | \$9.00                   | \$9.89  |
| First-Line Supervisors of<br>Housekeeping and Janitorial<br>Workers (37-1011)       | \$12.34                 | \$13.82                  | \$16.68 |
| Maids and Housekeeping<br>Cleaners (37-2012)  | \$8.30                  | \$8.85                   | \$10.11 |
| Baggage Porters and Bellhops (39-6011)  | \$8.49                  | \$9.07                   | \$10.03 |
| Concierges (39-6012)  | \$9.44                  | \$11.43                  | \$14.35 |
| Cashiers (41-2011)  | \$8.46                  | \$9.00                   | \$10.09 |
| First-Line Supervisors of Office<br>and Administrative Support<br>Workers (43-1011) | \$16.58                 | \$21.53                  | \$27.25 |
| Bookkeeping, Accounting, and<br>Auditing Clerks (43-3031)                           | \$11.79                 | \$15.49                  | \$19.42 |
| Hotel, Motel, and Resort Desk<br>Clerks (43-4081)                                   | \$8.63                  | \$9.34                   | \$11.08 |
| Reservation and Transportation<br>Ticket Agents and Travel Clerks<br>(43-4181)      | \$12.93                 | \$14.52                  | \$17.97 |
| Bakers (51-3011)  | \$9.19                  | \$10.93                  | \$13.38 |
| Transportation Attendants,<br>Except Flight Attendants (53-<br>6061)                | \$9.12                  | \$10.39                  | \$12.89 |



## Arizona State Percentile Earnings

| \$10.8                        | -       |         | \$12.84/hr      | \$15.75/hr               |
|-------------------------------|---------|---------|-----------------|--------------------------|
| 25th F                        |         |         | Median Earnings | 75th Percentile Earnings |
| \$24                          |         |         |                 |                          |
| \$22                          |         |         |                 |                          |
| \$20                          |         |         |                 | ·                        |
| 18                            |         |         |                 |                          |
| Hourly Earnings<br>16<br>\$14 |         |         |                 |                          |
| fino \$14                     |         |         |                 |                          |
| ≖<br>\$12                     |         |         |                 |                          |
| \$10                          |         | •       |                 |                          |
| \$8                           | Pct. 10 | Pct. 25 | Median          | Pct. 75 Pct. 90          |

| Occupation  | 25th Percentile Earning | s Median Earnings | 75th Percentile Earnings |
|---|-------------------------|-------------------|--------------------------|
| Sales Managers (11-2022)  | \$29.69                 | \$42.80           | \$59.84                  |
| Food Service Managers (11-<br>9051)   | \$15.79                 | \$19.60           | \$25.87                  |
| Lodging Managers (11-9081)  | \$24.30                 | \$29.34           | \$47.04                  |
| Security Guards (33-9032)   | \$9.90                  | \$11.48           | \$14.69                  |
| Chefs and Head Cooks (35-1011)  | ) \$15.84               | \$20.04           | \$27.35                  |
| First-Line Supervisors of Food<br>Preparation and Serving<br>Workers (35-1012)  | \$11.25                 | \$15.23           | \$20.02                  |
| Cooks, Institution and Cafeteria (35-2012)                                      | \$10.07                 | \$11.79           | \$13.90                  |
| Cooks, Restaurant (35-2014)   | \$9.36                  | \$10.74           | \$12.52                  |
| Cooks, Short Order (35-2015)  | \$9.28                  | \$10.35           | \$11.40                  |
| Food Preparation Workers (35-2021)  | \$8.70                  | \$9.62            | \$11.12                  |
| Bartenders (35-3011)  | \$8.45                  | \$8.98            | \$10.50                  |
| Counter Attendants, Cafeteria,<br>Food Concession, and Coffee<br>Shop (35-3022) | \$8.48                  | \$9.07            | \$10.54                  |
| Waiters and Waitresses (35-<br>3031)  | \$8.40                  | \$8.90            | \$9.49                   |
| Food Servers, Nonrestaurant<br>(35-3041)  | \$8.45                  | \$9.01            | \$10.48                  |
| Dining Room and Cafeteria<br>Attendants and Bartender<br>Helpers (35-9011)      | \$8.41                  | \$8.92            | \$9.60                   |
| Dishwashers (35-9021)   | \$8.49                  | \$9.08            | \$10.26                  |
|   |                         |                   |                          |



| Occupation  | 25th Percentile Earning | 75th Percentile Earnings |         |
|---|-------------------------|--------------------------|---------|
| Hosts and Hostesses, Restaurant<br>Lounge, and Coffee Shop (35-<br>9031)            | ,<br>\$8.45             | \$9.00                   | \$10.14 |
| First-Line Supervisors of<br>Housekeeping and Janitorial<br>Workers (37-1011)       | \$12.61                 | \$14.76                  | \$17.69 |
| Maids and Housekeeping<br>Cleaners (37-2012)  | \$8.58                  | \$9.15                   | \$10.32 |
| Baggage Porters and Bellhops (39-6011)  | \$8.46                  | \$9.02                   | \$10.09 |
| Concierges (39-6012)  | \$10.26                 | \$12.32                  | \$14.44 |
| Cashiers (41-2011)  | \$8.56                  | \$9.17                   | \$10.92 |
| First-Line Supervisors of Office<br>and Administrative Support<br>Workers (43-1011) | \$16.93                 | \$21.96                  | \$28.49 |
| Bookkeeping, Accounting, and<br>Auditing Clerks (43-3031)                           | \$14.09                 | \$17.13                  | \$20.73 |
| Hotel, Motel, and Resort Desk<br>Clerks (43-4081)                                   | \$8.71                  | \$9.61                   | \$11.39 |
| Reservation and Transportation<br>Ticket Agents and Travel Clerks<br>(43-4181)      | \$11.57                 | \$15.28                  | \$21.37 |
| Bakers (51-3011)  | \$9.46                  | \$12.10                  | \$13.87 |
| Transportation Attendants,<br>Except Flight Attendants (53-<br>6061)                | \$8.61                  | \$9.23                   | \$10.44 |

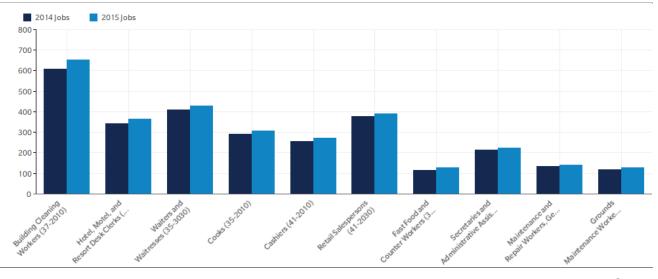


### Sedona Largest Occupations



| Occupation                                   | 2014 Jobs | 2015 Jobs | Change in Jobs<br>(2014-2015) | <sup>5</sup> % Change | 2014 Median<br>Hourly<br>Earnings |
|--|-----------|-----------|-------------------------------|-----------------------|-----------------------------------|
| Building Cleaning Workers                    | 608       | 651       | 43                            | 7%                    | \$9.63                            |
| Waiters and Waitresses                       | 410       | 430       | 19                            | 5%                    | \$8.92                            |
| Retail Salespersons                          | 377       | 389       | 12                            | 3%                    | \$10.82                           |
| Hotel, Motel, and Resort Desk<br>Clerks      | 341       | 365       | 23                            | 7%                    | \$9.28                            |
| Cooks  | 292       | 307       | 15                            | 5%                    | \$10.38                           |
| Cashiers                                     | 256       | 271       | 15                            | 6%                    | \$8.97                            |
| Secretaries and Administrative<br>Assistants | 213       | 224       | 11                            | 5%                    | \$15.37                           |
| First-Line Supervisors of Sales<br>Workers   | 179       | 185       | 6                             | 3%                    | \$15.62                           |
| Real Estate Brokers and Sales<br>Agents      | 150       | 153       | 3                             | 2%                    | \$12.91                           |
| Office Clerks, General                       | 137       | 143       | 6                             | 4%                    | \$13.88                           |

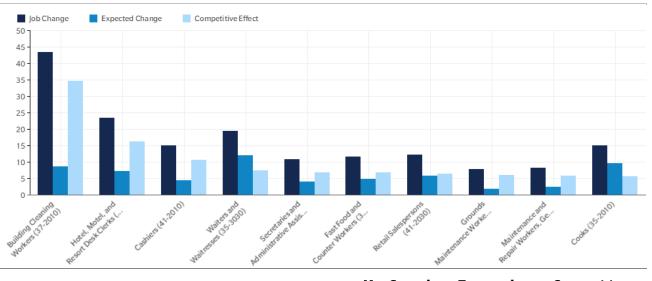




### Sedona Fastest Growing Occupations

| Occupation                                   | 2014 Jobs | 2015 Jobs | Change in Jobs<br>(2014-2015) | % Change | 2014 Median<br>Hourly<br>Earnings |
|--|-----------|-----------|-------------------------------|----------|-----------------------------------|
| Building Cleaning Workers                    | 608       | 651       | 43                            | 7%       | \$9.63                            |
| Hotel, Motel, and Resort Desk<br>Clerks      | 341       | 365       | 23                            | 7%       | \$9.28                            |
| Waiters and Waitresses                       | 410       | 430       | 19                            | 5%       | \$8.92                            |
| Cooks  | 292       | 307       | 15                            | 5%       | \$10.38                           |
| Cashiers                                     | 256       | 271       | 15                            | 6%       | \$8.97                            |
| Retail Salespersons                          | 377       | 389       | 12                            | 3%       | \$10.82                           |
| Fast Food and Counter<br>Workers             | 116       | 127       | 12                            | 10%      | \$8.98                            |
| Secretaries and Administrative<br>Assistants | 213       | 224       | 11                            | 5%       | \$15.37                           |
| Maintenance and Repair<br>Workers, General   | 134       | 142       | 8                             | 6%       | \$15.50                           |
| Grounds Maintenance Workers                  | 120       | 127       | 8                             | 6%       | \$10.61                           |

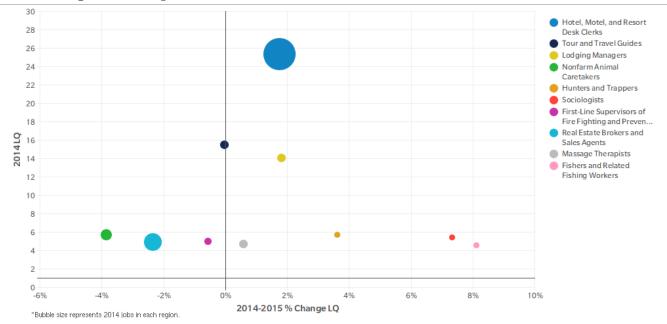




### Sedona Most Competitive Occupations

| Occupation                                   | Job Change | Occ Mix Effect | Nat Growth<br>Effect | Expected<br>Change | Competitive<br>Effect |
|--|------------|----------------|----------------------|--------------------|-----------------------|
| Building Cleaning Workers                    | 43         | -5             | 13                   | 8                  | 35                    |
| Hotel, Motel, and Resort Desk<br>Clerks      | 23         | 0              | 8                    | 8                  | 16                    |
| Cashiers                                     | 15         | -1             | 6                    | 5                  | 11                    |
| Waiters and Waitresses                       | 19         | 3              | 9                    | 12                 | 7                     |
| Secretaries and Administrative<br>Assistants | 11         | -1             | 5                    | 4                  | 7                     |
| Fast Food and Counter<br>Workers             | 12         | 2              | 3                    | 5                  | 7                     |
| Retail Salespersons                          | 12         | -3             | 8                    | 5                  | 6                     |
| Grounds Maintenance Workers                  | : 8        | -1             | 3                    | 2                  | 6                     |
| Maintenance and Repair<br>Workers, General   | 8          | -1             | 3                    | 2                  | 6                     |
| Cooks  | 15         | 3              | 6                    | 9                  | 6                     |





### Sedona Highest Occupation Location Quotient

| Occupation  | 2014 Jobs | 2015 Jobs | % Change | 2014 LQ | 2015 LQ | % Change LQ | 2014 Median<br>) Hourly<br>Earnings |
|---|-----------|-----------|----------|---------|---------|-------------|-------------------------------------|
| Hotel, Motel,<br>and Resort<br>Desk Clerks                                    | 341       | 365       | 7%       | 25.37   | 25.81   | 2%          | \$9.28                              |
| Tour and<br>Travel Guides   | 42        | 44        | 4%       | 15.47   | 15.46   | 0%          | \$13.64                             |
| Lodging<br>Managers   | 32        | 34        | 6%       | 14.08   | 14.33   | 2%          | \$23.33                             |
| Nonfarm<br>Animal<br>Caretakers   | 70        | 72        | 3%       | 5.74    | 5.52    | -4%         | \$9.85                              |
| Hunters and<br>Trappers   | 1         | 1         | 9%       | 5.72    | 5.93    | 4%          | \$17.04                             |
| Sociologists  | 1         | 1         | 14%      | 5.41    | 5.80    | 7%          | \$24.05                             |
| First-Line<br>Supervisors of<br>Fire Fighting<br>and<br>Prevention<br>Workers | f<br>17   | 18        | 3%       | 4.99    | 4.96    | -1%         | \$30.23                             |



| Occupation                                   | 2014 Jobs | 2015 Jobs | % Change | 2014 LQ | 2015 LQ | % Change L | 2014 Median<br>Q Hourly<br>Earnings |
|--|-----------|-----------|----------|---------|---------|------------|-------------------------------------|
| Real Estate<br>Brokers and<br>Sales Agents   | 150       | 153       | 2%       | 4.95    | 4.84    | -2%        | \$12.91                             |
| Massage<br>Therapists                        | 42        | 45        | 8%       | 4.71    | 4.73    | 1%         | \$19.88                             |
| Fishers and<br>Related<br>Fishing<br>Workers | 9         | 10        | 14%      | 4.55    | 4.91    | 8%         | \$18.35                             |



# Appendix A Parameters

| Code  | Description                     |
|-------|---------------------------------|
| 86336 | Sedona, AZ (in Yavapai county)  |
| 86339 | Sedona, AZ (in Coconino county) |
| 86340 | Sedona, AZ (in Yavapai county)  |
| 86341 | Sedona, AZ (in Yavapai county)  |
| 86351 | Sedona, AZ (in Yavapai county)  |



# **Appendix B Sources**

### **Demographic Data**

The demographic data in this report is compiled from several sources using a specialized process. Sources include annual population estimates and population projections from the US Census Bureau, birth and mortality rates from the US Health Department, and projected regional job growth. EMSI, Economic Modeling Inc.

### **Industry Data**

(1) For QCEW Employees, EMSI primarily uses the QCEW (Quarterly Census of Employment and Wages), with supplemental estimates from County Business Patterns and Current Employment Statistics. (2) Non-QCEW employees data are based on a number of sources including QCEW, Current Employment Statistics, County Business Patterns, BEA State and Local Personal Income reports, the National Industry-Occupation Employment Matrix (NIOEM), the American Community Survey, and Railroad Retirement Board statistics. (3) Self-Employed and Extended Proprietor classes of worker data are primarily based on the American Community Survey, Nonemployer Statistics, and BEA State and Local Personal Income Reports. Projections for QCEW and Non-QCEW Employees are informed by NIOEM and long-term industry projections published by individual states. U.D. Department of Labor, Bureau of Labor Statistics, Bureau of Economic Analysis, Arizona Department of Administration. EMSI, Economic Modeling Inc.

### **State Data Sources**

This report uses state data from the following agencies: Arizona Department of Administration, Office of Employment and Population Statistics. EMSI, Economic Modeling Inc.

### **Location Quotient**

Location quotient (LQ) is a way of quantifying how concentrated a particular industry, cluster, occupation, or demographic group is in a region as compared to the nation. It can reveal what makes a particular region unique in comparison to the national average.

### **Institution Data**

The institution data in this report is taken directly from the national IPEDS database published by the U.S. Department of Education's National Center for Education Statistics.

### **Completers Data**

The completers data in this report is taken directly from the national IPEDS database published by the U.S. Department of Education's National Center for Education Statistics.

### **Staffing Patterns Data**

The staffing pattern data in this report are compiled from several sources using a specialized process. For QCEW and Non-QCEW Employees classes of worker, sources include Occupational Employment Statistics, the National Industry-Occupation Employment Matrix, and the American Community Survey. For the Self-Employed and Extended Proprietors classes of worker, the primary source is the American Community Survey, with a small amount of information from Occupational Employment Statistics.

### **Occupation Data**

Wage estimates are based on Occupational Employment Statistics (QCEW and Non-QCEW Employees classes of worker) and the American Community Survey (Self-Employed and Extended Proprietors). Occupational wage estimates also affected by county-level EMSI earnings by industry.



EMSI, Economic Modeling Inc. EMSI occupation employment data are based on final EMSI industry data and final EMSI staffing patterns.

### **Equifax Business-Level Data**

Data for individual businesses is provided by Equifax (http://www.equifax.com/commercial/), which maintains a database of more than 20 million U.S. business entities. Note that in aggregate it will not be consistent with EMSI labor market data due to differences in definitions, methodology, coverage, and industry/geographic classification.

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